

Introduction of Quali-audit

Quali-audit is an independent, wholly-owned subsidiary of Air France Group, founded in 2006. Specialized in Airlines Operations, flight safety and quality services, we provide full-range of Training in different languages (English, French, Spanish, Russian...)

As an IATA accredited Auditing Organization (AO) to conduct IOSA and ISSA audits, Quali-audit has for primary mission to “assist airlines in achieving a higher level of safety through the implementation of the IOSA Program, conduct of Operational Safety Audits and Quality Training Programs”.

Our training can be conducted at our training facilities in Paris CDG Airport, at customers facilities (worldwide), or online.

Training Experience:

We conduct training since 2006 on different field of expertise like International regulations (ICAO, EASA, DOD, FAA), IATA audit Program (IOSA), Airlines Operations, (Flight, Dispatch, Cabin, Maintenance and Ground), Flight Safety, Compliance, Quality, SAFA, LOSA ...

Quali-audit has developed a Training Programme for :

- Airlines
- Civil Aviation Authorities
- Maintenance, Repair and Overhaul (MRO)
- Ground Services Provider (GSP)
- Approved Training Organisations
- Oil and Gas Industry
- Aeronautical experts

Our Training offer:

Our training courses are around following thematic areas:

- Airline Operations
- Aviation Auditing
- Compliance Management
- Human Factors
- Safety & Security
- Training Management

Notes:

- Registration to be completed and confirmed at least 15 days prior to the beginning of the training course.
- People with disabilities will kindly specify whether any support is needed. Quali-audit will ensure in any case their accessibility to the premises as well as any support if requested at least one month before the training course first day.

Educational design of Quali-audit training courses

Quali-audit is based on a pedagogy adapted to its audience of adults, experienced professionals seeking to acquire skills in one of the targeted training courses. The training is thus built on the objectives of acquiring one or more key skills in a specific business or managerial field.

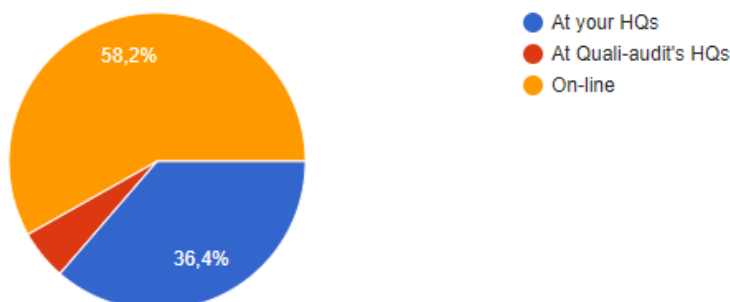
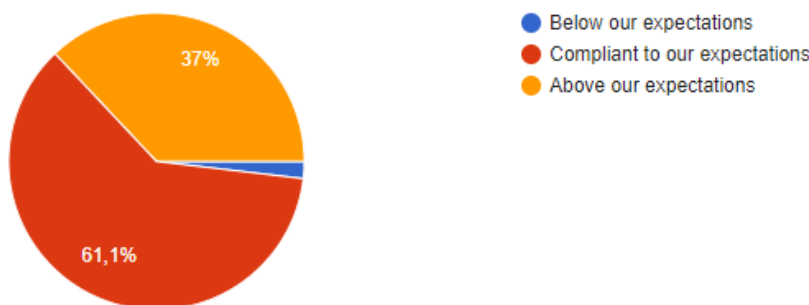
To do this, it is first of all the definition of the training objectives that guides the initial framing. Then, priority is given to a theoretical and practical contribution allowing a phased acquisition each having its key sub-objectives, often meeting operational regulatory requirements. The practical aspect is organised with activities aimed at challenging the training participants and ensuring their capability to demonstrate their understanding and know-how to do so.

Quali-audit is developing its offer to more systematically integrate technological and educational innovations, for example:

- Use of the Google suite (Forms, Meet, ...) for distance learning,
- Variety of means of activities for distance learning including role play, online sharing board, questionnaires and chats,
- Specific workshops on key topics.

Performance indicators 2022

based on feedback forms from our customers



Training Theme	Training courses	Days	Price
Airline Operations	Airline Operations Management Training	2 days	800 EUR
Airline Operations	Quality Management System Training	3 days	1 200 EUR
Airline Operations	Root Cause Analysis Training	2 days	800 EUR
Airline Operations	Station Management Training	4 days	1 600 EUR
Airline Operations	Emergency Response Plan (ERP) Training	3 days	1 200 EUR
Airline Operations	Refresh Emergency Response Plan	1 day	400 EUR
Aviation Auditing	Aviation Auditor Training Next online public sessions: 7-9 June 2023	3 days	1 200 EUR
Aviation Auditing	Refresh Aviation Auditor Training Next online public sessions: 06 Jun 2023	1 day	400 EUR
Aviation Auditing	IOSA Airline Auditor Training Next online public sessions: 9-11 May 2023	3 days	1 200 EUR
Aviation Auditing	Refresh IOSA Airline Auditor Training Next online public sessions: 20 Jun 2023	1 day	400 EUR
Aviation Auditing	Lead Auditor Training Next Onsite public sessions:	3 days	1 200 EUR
Compliance Management	Evidence Based Training	1 day	400 EUR
Compliance Management	Ramp Inspection Program Training (SAFA)	3 days	1 200 EUR
Compliance Management	EASA Ops Training	2 days	800 EUR
Compliance Management	Refresh EASA Ops Training	1 day	400 EUR
Compliance Management	Compliance Management for Airlines maintenance and MROs Training	3 days	1 200 EUR
Compliance Management	EASA Part 145	2 days	800 EUR
Compliance Management	EASA Part M	2 days	800 EUR
Compliance Management	EASA Part 21	3 days	1 200 EUR

Human Factors	Fatigue Risk Management System (FRMS) for Operators	3 days	1 200 EUR
Human Factors	Fatigue Risk Management System (FRMS) for Auditors	3 days	1 200 EUR
Human Factors	FH / CRM Training	3 days	1 200 EUR
Safety & Security Management	Initial SMS Training	5 days	2 000 EUR
Safety & Security Management	Advanced SMS Training Next Online public sessions: 21-23 June 2023	3 days	1 200 EUR
Safety & Security Management	SMS – Just Culture Training	1 day	400 EUR
Safety & Security Management	Refresh SMS Training	1 day	400 EUR
Training Management	Train the Trainer	3 days	1 200 EUR

Airline Operations Management Training

Introduction

Operations management is the administration of business practices to create the highest level of efficiency possible within an organisation. Quali-audit provides specific training for operational management adapted from IOSA methodology. Such training is conducted by highly experienced instructors, who are approved IOSA auditors as well .

Course Objectives

At the end of the training, you will be able to:

- Have a comprehensive knowledge of the IOSA methodology and terminology, in order to effectively implement Operations Management standards,
- Have a good command of a IOSA cross function approach in order for the managers to reach their goal,
- Prepare their IOSA audit in the most efficient way,
- Develop management skills and techniques pertinent to the IOSA processes.

Regulatory References

- References: EASA, FAA, ICAO

Who should attend?

- Airline operational Managers
- Quality Manager
- Airline personnel managing Operator's IOSA certification
- Managers who oversee Internal Evaluation Programs (IEP)
- Aviation personnel who supervise operational activities
- Internal auditors who want to have a better understanding of IOSA standards

Training Prerequisites

- Experience in managing operations or operational processes in one of the IOSA discipline
- Knowledge of the SMS of the Operator

Course Content

1. Review of key management principles such as continuity, accountability, policy, objectives, communication
2. How to manage and control: management review, monitoring, KPIs
3. Resources management focus: delegation of duty, suitability criteria,
4. Understanding of the three Ps (Policy / Program / Process)
5. Process description and control
6. Effectiveness management

5 workshops:

- I Introduction and review of key concepts
- S Identifying requirements and how to use the IOSA reference documentation
- P Key management principle for operational processes
- R Managing resources & risks
- E Managing economy & quality

Duration

- 2 days

Aviation Auditor Training

Introduction

The Aviation Auditor Training is dedicated to operational functions of companies working in the Aviation Industry. It focuses on how to audit an organization in terms of operational safety and applicable compliance aspects.

Course Objectives

At the end of the training, you will be able to:

- Prepare, conduct and follow-up internal aviation audits with respects to quality principles, aviation international standards and regulations,
- Evaluate themselves and identify their strengths and weaknesses while auditing.

Regulatory References

- References: ISO9001, EASA, FAA, ICAO
- This training course does not provide any content or material relating to the content of IOSA Standard Manual or the IOSA Auditor Handbook"

Who should attend?

- Potential or experienced auditors.
- Quality management related personnel.

Training Prerequisites

- Being familiar with basic management knowledge in aviation company
- Having airline background and cultural awareness on quality in airlines operations.

Course Content

Day 1

- Auditor professional conduct and responsibilities
- Planning and preparation for an audit
- Audit principles
- Audit procedures

Day 2

- Audit techniques
- Management system and reference documents
- Methods and techniques:
 - Effective gathering of evidences and other data;
 - Determining conformance with standards

Day 3

- Determination of corrective action;
- Preparation of the audit report;
- Test, wrap-up and conclusion.

Duration

3 days

Refresh Aviation Auditor Training

Introduction

The Refresh Aviation Auditor Training is dedicated to operational functions of airlines. It focuses on fundamentals recall of Quality and leading a full audit of an organization's Quality Management System by an auditor and on the role of his mission, in accordance with internationally best practices techniques.

Course Objectives

At the end of the training, you will have refreshed skills on how to:

- Comply with standards on how to conduct a Quality audit with respects to International Standards.
- Apply methodology of structure of best practices in Quality Management System
- Evaluate themselves on their auditing skills.

Regulatory References

- References: ISO9001, EASA, FAA, ICAO
- This training course does not provide any content or material relating to the content of IOSA Standard Manual or the IOSA Auditor Handbook.

Who should attend?

- Internal Auditors and Quality managers

Training prerequisites

- Being familiar with basic management knowledge in aviation company
- Having airline background and cultural awareness on quality in airlines operations.

Course Content

Module Audit (1 day)

- Auditor professional conduct and responsibilities;
- Planning and preparation for an audit;
- Audit principles, procedures and techniques;
- Management system and reference documents;
- Methods and techniques:
- Effective gathering of evidences and other data;
- Determining conformance with standards;
- Determination of corrective action and preparation of the audit report.

Duration

1 day

IOSA Airline Auditor Training

Introduction

Airlines on the IOSA Registry will incorporate an on-going internal assessment process using IOSA provisions in their Quality Assurance (QA) program as a record of on-going evaluations against IOSA provisions before each recurrent IOSA audit.

The goal of this training is to provide the operator necessary information to prepare his IOSA renewal audit under Enhanced IOSA audit model and train his internal auditors to comply with ORG 3.4.13.

Course Objectives

At the completion of this course, you will be able to refresh your skills on how to:

- Conduct an Aviation Audit with respect to international standards (IOSA standard ORG 3.4.13)
- Assess systems, programs, processes, procedures of a Safety Management System
- Describe the IOSA program and use IOSA documentation
- Prepare for an internal IOSA audit
- Audit IOSA standards
- Know your strengths and weaknesses as an Auditor

Regulatory References

IATA - IOSA Program Manuals

Who should attend?

- Quality Managers of Airline Companies.
- Each person involved in the Quality Assurance Process of a company.
- Internal auditors within airline operations.

Training prerequisites

- Being familiar with the Quality audit process.
- Being familiar with the IOSA Programme documentation and methodology process.

Content

Day 1: Auditor Day

- Introduction of the course
- Auditing, a quality approach
- Conducting an audit
- Non conformities, Preventive and Corrective actions
- Quality audit Report,
- Quality audit, attitudes and behaviour
- Quality according to OPS and Compliance monitoring according to IR OPS
- Quality management
- Quality Manual

- Quality Assurance procedures
- Implementation of Quality Assurance

Day 2: Safety focus day

- About safety
- ICAO framework
- Accident causation
- Human factors
- Fatigue Risk Management
- Safety Management
- Policy and objectives
- Risk Management
- Safety Assurance
- Safety Promotion
- Conclusion

Day 3: IOSA Program Day

- Warm-up on IOSA Program
- Documentation system
- ISARPs peculiarities
- Renewing IOSA
- ISARPs interpretation
- Auditing Effectiveness

Day 4: Focus IOSA

- Airlines' responsibilities for renewal Audits
- Mandatory Observations
- Equipment List
- Auditor Actions
- Quality Assurance Program
- Quality Control of Outsourced Operations
- Product Quality Control

Day 5: Auditing techniques in practice

- Review auditing a process
- Workshop: Internal Audit game
- Review auditing under pressure
- Workshop: Internal Audit game
- Review conflict management in auditing
- Workshop: Internal Audit game
- Test & Wrap-up & Conclusion

Duration

- 3 to 5 days

Refresh IOSA Airline Auditor Training

Introduction

The goal of this training is to provide the candidate necessary information to maintain his level of knowledge and command of the IOSA Program, to prepare an IOSA renewal audit and be trained as internal auditor to comply with ORG 3.4.13.

Course objective

At the completion of this 1 day course, you will be able to:

- Check your understanding of IOSA program and its documentation
- Practice the way IOSA Auditors assess IOSA requirements (ISARPs)
- Be able to prepare and conduct an IOSA internal audit

Regulatory References

IATA IOSA Program Manuals

Who should attend?

- Operational airline representatives
- Aviation auditors
- Aviation personnel involved in internal audits program according to the IOSA standards

Training Prerequisites

- Being familiar with the Quality audit process.
- Being familiar with the IOSA Programme documentation and methodology process.

Course Content

1st half day:

- Course introduction & expectations
- Challenging the participants on the IOSA Program (workshop)
 - Structure, documentation
 - Definitions, ISARPs, Auditor Actions
 - Auditor's techniques

2nd half day:

Reviewing some key elements according to the workshop:

- Quality Assurance
- Interview techniques
- IOSA Program
- Interlinking within IOSA,
- Documentation system,
- SMS in IOSA,
- Conducting an Audit,
- Auditors Actions,
- Root Cause Analysis,
- IOSA Renewal,
- Auditor test

Duration

- 1 day

Lead Auditor Training

Introduction

The Lead Auditor Training is dedicated to operational functions of airlines. It focuses on leading a full audit of an organization's Quality Management System by a Lead auditor in accordance with internationally best practices techniques, and on the role of his mission. This training will be conducted at the operator's facilities.

Course objectives

At the end of the training, participants will be able to:

- Appraise their abilities to manage a team of auditors conducting an operational audit,
- Understand the environment and the sense of the mission of a Lead Auditor,
- Develop techniques to self-evaluation and self-development in managing Quality audits.

Regulatory References

- References: ISO9001, EASA, FAA, ICAO
- This training course does not provide any content or material relating to the content of IOSA Standard Manual or the IOSA Auditor Handbook

Who should attend?

- Participants must be qualified auditors
- Airline companies auditors
- Operational functions of airlines

Training Prerequisites

- Be familiar with the ISO 9001 and 19011, and the conduct of safety/quality audits.

Contents

- Managing an operational audit: responsibilities, conduct and skills
- Resources allocation: qualifications, audit planning
- Preparing for the audit: information management
- Preparation meeting
- Opening meeting
- Managing the team
- Closing meeting
- Executive summary
- Audit Report
- Quality Check
- Follow-up, Finding closure management
- Audit closure
- Conclusion, Wrap-up & Test

Duration

- 3 days

Quality Management System Training

Introduction

The Quality Management System training is a specific training for Airlines operational Managers and Quality Assurance auditors.

Course objectives

At the end of the training, you will be able to:

- Use the Quality Management System concept.
- Refer to ICAO requirements for a QMS: policy, processes, audits, actions, reports and indicators
- Apply best practices such as writing a Quality policy, defining a Quality program, organizing and monitoring the Operator from a Quality management perspective,
- Improve control of nonconformities and knowledge of root cause analysis.

Regulatory References

- ISO9001, IATA, EASA, FAA, ICAO
- This training course does not provide any content or material relating to the content of IOSA Standard Manual or the IOSA Auditor Handbook

Who should attend?

- Airlines managers involved in the process of an Airline.
- Airlines managers, quality auditors and quality post-holders.

Training prerequisites

- Being familiar with basic management knowledge in aviation company
- Being familiar with audit process

Course Content

Day 1

Session 1: Quality and its environment

- Products, services and customer satisfaction
- Definitions
- Marketing strategy and Quality cycle
- Stakeholders, organization and performance

Session 2 : Quality notions and concepts

- Concepts and definitions (expectation, standard, management, TQM, Quality House)
- Relevant background of the history of Quality
- ISO 9000 and management system
- Other international standards (ICAO, EASA ...)

Day 2

Session 3 : Quality tools

- Six Sigma
- Quality and risk management
- Solving Operational Problems
- Root Cause Analysis

Session 4 : Managing the Quality System

- How to structure the system
- 4 Pillars of the QMS
- Competency and behaviour of the Quality Manager

Day 3

Session 5 : Professional Ethics & Sustainable Development

- Culture focus
- Ethics focus
- Balanced Scorecard

Session 6 : Wrap-up and conclusions

- Wrap-up
- Test
- Feedback and conclusions

Duration

3 days

Root Cause Analysis Training

Introduction

Root cause analysis starts from the observation that defining a solution against non-conformity without investigating its origin is inefficient and unproductive. Various causes can lead to non-conformity towards regulation such as operational incidents, processes, human qualifications, activity or tasks, or even combination of various elements that appear non efficient or incidental for the operator.

This course has an objective to make understandable the necessity to seek causes before defining the solution against non-conformity. This process can be triggered by the application of a corrective action consisting in:

- A diagnostic investigation to find the causes of a problem
- A solution in defining actions to avoid reappearance of such causes.

Course objectives

At the end of the training, you will be able to:

- Analyse an issue with a problem solving methodology
- Practice the methodology for root cause identification
- Elaborate corrective action plans as expected for airline safety management

Regulatory References

Best practices

Who should attend?

- Auditors
- Quality managers

Training prerequisites

None

Course Content

Root Cause Analysis Training summary: (2 days)

Day one (morning)

- Introduction to problem solving methodologies
- Definition of a problem in reference to a standard or regulation

Day one (afternoon)

- Causes analysis technics (1 & 2)
- Exercices

Day two (morning)

- Causes analysis technics (3 & 4)
- Exercices

Day two (afternoon)

- Causes analysis technics (5)
- Exercices
- Wrap-up
- **Conclusions**

Duration

2 days

Evidence Based Training under Quality Review

Course objectives

At the end of the training, you will be able to :

- Refer to EBT definition, philosophies, purpose, regulatory framework and practices,
- Understand the shift from compliance based training to the new competence approach to recurrent training and checking
- Analyse the gap between EBT and AQP or ATQP concepts
- Manage some requirements taking different examples in IOSA FLT disciplines
- Discuss about the foreseeable future of EBT

Regulatory References

ICAO / EASA

Who should attend?

Training managers or any crew interested by new training methodology and new related regulation as well as auditors confronted with the auditing of training programmes

Training Prerequisites

Knowledge of training processes for airline crew

Basic knowledge of training standards associated to the airline industry

Course Content

- Introduction
- The compelling message about EBT
- The Aim of EBT
- Background
- Understanding the EBT Framework
- The baseline – competencies/behavioural indicators/assessment/grading
- Data gathering
- Programme outline
- EBT in relation to SMS, AQP and ATQP
- EBT and IOSA
- EBT future development
- Conclusions

Duration

1 day

RIP Inspection Program Training

Introduction

Created in 1996 by the European Union, SAFA inspections allow Member States to monitor the safety of foreign aircraft on their territory. This assessment is an obligation established by ICAO for its members. The EU Ramp Inspection Program (formerly known as the SAFA Programme) is a mandatory safety programme within the European Union which mandates Member States (a total of 47) on the execution of ramp inspections on foreign states candidates.

Quali-audit, accredited by IATA for the IOSA audits, organizes training courses in the SAFA inspections program. Our instructors are experts, IOSA auditors, with extensive experience of the subjects listed below.

Course objectives

At the end of the training, participants will be able to:

- How to identify critical areas of the RIP inspections;
- Explain the categorisation of findings;
- How to put in place a strategy to prevent inspection findings;
- How to create and implement preventive actions plans as requested by the Authority;

Regulatory References

EASA

Who should attend?

- Airline Flight Ops
- Ground Ops
- Maintenance
- Airworthiness intermediary management and their correspondents
- Quality Check managers
- Safety managers
- Quality Assurance managers
- Liaison managers with the Authority.

Prerequisites

- Good Knowledge of Airline operations

Training Content

Session 1: Introduction to RIP

- 1.1 Purpose of RIP
- 1.2 Background (SAFA, SACA)
- 1.3 Legal framework
- 1.4 Understanding the NAA approach. SAFA National Coordinator
- 1.5 Stakeholders

Session 2: Being prepared

- 2.1 Procedures and checklists
- 2.2 Actions resulting from an inspection/ Categorisation of findings
- 2.3 Examples of findings: (Flight, Cabin, Maintenance, Operations)

Day 2: Session 1 The Airline view

- 3.1 Inspection outputs/Collection & exchange of information
- 3.2 Organization / Management roles
- 3.3 How to work with the different Authorities (local, EASA)

3.4 Easy fix?

Session 2: Methodology to prevent findings

- 4.1 Internal Inspection Programme
- 4.2 Quality Assurance Programme (QAP), and SMS organization

Day 3: Acting on inspections outcome

Session 1:

- 5.1 Procedures and checklists
- 5.2 Answering the Authority and the finding
- 5.3 Answering critical issues
- 5.4 Answering recurrent issues

Session 2: Conclusions

- 6.1 Key Points
- 6.2 Test
- 6.3 Feedback

Duration

3 days

EASA OPS Training

Introduction

This training has for objective to make aware of the European Community regulations with regards to Safety Compliance on the EASA program.

Quali-audit proposes this training to operators to understand and familiarize participants with the EASA aeronautical regulatory framework.

Who should attend this course?

- Safety Managers of airlines in charge of regulatory monitoring.

Course objectives

At the end of the course, you should be able to:

- Differentiate EU role and EASA role.
- Identify relevant documentation where operational standards are defined.
- Demonstrate appropriate understanding of the regulation (EU) 965/2012 according to its operational activity.
- Translate a set of regulation requirements into real life organizational and operational implementation.
- Adapt communication with the Civil Aviation Authority when dealing with the EU regulation.

Regulatory References

EASA

Prerequisite

- Experience of Airline Operations.

Contents

European Union Objectives in Civil Aviation

- Objectives
- Legal Instruments
- Scope of applicability and exclusions
- Essential Requirements

EASA Organization

- Objectives
- Legal instruments
- Rulemaking process and procedures

Commission Regulation (EU) 965/2012 (IR-OPS)

- Structure

EASA Air Operations - cover regulation

- Annex I – definitions
- Annex II - Part-ARO, authority requirements for Air Operations
- Annex III - Part-ORO, organization requirements for Air operations, including FTL (Flight Time Limitations)
- Annex VI – Part-CAT, technical requirements for Commercial Air Transport operations with aeroplanes
- Annex V - Part-SPA, Specific approvals – general introduction
- Acceptable Means of Compliance / Guidance Material – general overview
- Not Included:
- CAT for helicopters, sailplanes, balloons and A-to-A flights
- Annex VI – Part NCC, technical requirements for non-commercial operations of complex motor-powered aircraft
- Annex VII – Part-NCO, technical requirements for specific operations of other-than-complex motor-powered aircraft
- Annex VIII – Part-SPO, technical requirements for the specific operations, including commercial and non-commercial operations
- Acceptable Means of Compliance / Guidance Material – general overview

Duration

2 days

Refresh EASA OPS Training

Introduction

This training has the objective to refresh knowledge and use of the usual regulatory frame within Airline Operations and to recall on implementation of the EASA standards within an Airline operational system.

Who should attend this course?

- Safety Managers of airlines in charge of regulatory monitoring.

Regulatory References

EASA

Course objectives

At the end of the course, participants should be able to:

- Differentiate EU role and EASA role.
- Identify relevant documentation where operational standards are defined.
- Demonstrate appropriate understanding of the regulation (EU) 965/2012 according to its operational activity.
- Translate a set of regulation requirements into real life organizational and operational implementation.
- Adapt communication with the Civil Aviation Authority when dealing with the EU regulation.

Prerequisite

Experience of Airline Operations.

Duration

- 1 day

Compliance Management for Airlines Maintenance and MROs

This training has the objective to prepare operators' maintenance and MROs with Regulatory requirements of key standards to meet compliance.

A useful guideline and standards cross references examples are made to bring a full methodology to participants

Who should attend this course?

- Safety Managers of airlines and MROs in charge of regulatory monitoring.

Course objectives

At the end of the training, you will be able to:

- Get acquainted with compliance management concepts
- Check the level of conformity with a selection of key standards related to Part M, Part 145, Part 147 and other related regulations or reference manuals
- Prepare an Operator to meet MNT related IOSA standards cross-referencing them with EASA Regulations
- Prepare an airworthiness maintenance organization, maintenance repair organisation or an airline maintenance division for an IOSA or regulator's audit.

Regulatory References

ICAO / EASA

Contents

Day 1

Morning session:

- Breaking the ice session
- What is Compliance Management?
- Policies, Manuals, Procedures and their implementation in practice.
- Introduction to IOSA and MNT IOSA Standards (ISARPs) including Mandatory Observations
- Introduction to IOSA/EASA X-reference table

Afternoon session:

- Understanding the IOSA / EASA cross-reference table and local regulation comparison on the following areas:
- Management System Overview, Accountability, Authorities and Responsibilities
- Maintenance Program, Provision of Resources
- Communication, Documentation System, Maintenance Management Manual (MMM), Maintenance Records System
- Aircraft Systems/Equipment
- Quality Assurance Program, Quality Control of Outsourced Operations and Products,
- Safety Management

Day 2

Morning session:

Workshop based on other standards and areas:

- Control System, Maintenance Planning, Parts Installation, Deferred Maintenance, Continuing Airworthiness Information, Repairs and Modifications, Defect Recording and Control

Afternoon session:

Interactive session with active participation of trainees covering following areas:

- EDTO (Extended Diversion Time Operations), Aircraft Recorders, Electronic Navigation Data Management, RVSM (Reduced Vertical Separation Minima), Reporting to Authority
- Aircraft Maintenance Records, Aircraft Technical Log (ATL), Airworthiness Directives

Day 3

Morning session:

Focus on provider and control of sub-contracting:

- Approval, Management, Quality Assurance, Personnel and Training Program
- Facilities and Physical Resources, Material Handling, Procedures Manual, Maintenance Release, Tooling and Calibration of Contracted Maintenance Organization

Afternoon session:

- Test / Correction
- Conclusion
- Feedback

Duration

3 days

EASA Part 145 / Part M Training

This training course addresses the processes of reception and inspection in the specific environment of aircraft maintenance activities. It gives explanations about the role of incoming inspectors in the supply chain and about the physical verification. It also focuses on regulatory documentation checks (EASA, FAA, CoC, PMCF, ATA 106...) and on quarantine management.

Course objectives

At the end of the training, you will:

- Possess the knowledge on the Reception Control (EASA 145).
- Understand the fundamental principles and the Maintenance Program organization to fulfill EASA regulations requirements on EASA PART M.

Regulatory References

EASA

Content

Incoming Inspection (EASA 145 COMPLIANT) (2 days)

- Logistics & regulation
- Commercial aspects
- Regulatory aspects
- Reception control: inspection (quantity/quality)
- Documentation
- Interchangeables
- Dangerous goods
- Traceability
- Standards & FAA PMA
- AOG
- Glossary

General Presentation of PART M requirements in the maintenance (2 days)

- Fundamental principles and key points of EASA IR PART M
- PART M structure and associated documents
- Detailed presentation of the EASA IR PART M requirements
- Responsibility regarding maintenance
- Maintenance System management
- Navigability review
- Quality System, operator maintenance
- Manuals and procedures du of Maintenance System
- Maintenance Program of the operator
- Technical register of the operator
- Maintenance documents
- Submission and instruction of the PART M Agreement request
- Extension or modification of the Agreement domain
- Survey process post-agreement
- Submission and instruction of the PART M Agreement request
- Extension or modification of the Agreement domain
- Survey process post-agreement

Duration

4 days.

EASA Part 21 TRAINING

Course objectives

At the end of the course, participants should be able to:

- To master the Part 21 regulation
- To carry out, according to their prerogatives and authorizations, the specific activities detailed in the design and production organization manuals and associated procedures (DE, CVE, release of new parts in particular)
- On request one additional day to work on a specific modification thema (to be chosen by the customer)

Regulatory References

EASA Referential: Airworthiness and Environmental Certification (Regulation (EU) No 748/2012)

Who should attend?

Any Airline or other Approved Organization staff involved in airworthiness and environmental certification of aircraft and related products, parts and appliances.

Content:

Introduction

- Chap.1 Authorities: ICAO, EASA, CAA
- Chap.2 The notion of accreditation and its implications
- Chap.3 EASA Part 21: general information and objectives
- Chap.4 Part 21: the sub-parts
- Chap.5 Part 21 J: the design organization
- Chap.6 Functions attesting compliance. DE - CVE - Airworthiness Office – HDO and monitoring
- Chap. 8 EWIS: Requirement CS-25 / Subpart H
- Chap. 9 Repair design

Test

Conclusion

Duration

3 days.

SMS Initial training

Introduction

Quali-audit is an Audit Organization accredited by IATA to conduct IOSA audits and provides to its customers expertise in the main drivers of the air transport operations in a view to optimize processes, increase operational efficiency and safety.

1. Training course

1.1. Course Objectives

At the end of the training course, participants will be able to:

- Understand and identify all key elements of an approved SMS as per ICAO recommendations,
- Apply the Resilience Safety concept to its working environment,
- Present its SMS organisation, policy and tools, and demonstrate its relevance according to international and national standards,
- Participate in the operational feedback loop as well as in the systemic risk assessment processes,
- Identify safety assurance activities, build SPIs, address change management and safety promotion.

This 5 days training is built in flexible modules to suit the trainees SMS experience and their needs. The sequence of these modules, with the associated workshops, is organised by the instructor based on the expectations of the customer.

1.2. Regulatory references

ICAO / EASA

1.3. Who should attend?

- Airline operations managers
- Corporate and operational safety managers, analysts, coordinators
- SMS Postholders
- Quality managers

1.4. Prerequisites

- To have a few years of experience in operations related to the Aviation sector,
- To have knowledge or experience in safety activities such as quality control, quality management, process monitoring, risk analysis or mitigation, problem solving, data management...

1.5. Content

Syllabus 5 days:



Day 1 :

- Introduction to the Training Course
 - Introduction to the Safety Management System (SMS)
 - Resilience concept
 - ICAO references
 - SMS and its environment
- SMS Pilar 1 – Safety Policy and Objectives
 - Safety Policy, Indicators and Objectives
 - Safety Organization & Governance Boards
 - Key Personnel
 - Documentation and Data Management
- Workshop 1 – Definitions, Concepts and Principles
 - Establishing a policy, indicators and objectives
 - Building an organization and its governance
 - Elaborating a SMS manual and/or a data management tool



Day 2 :

- SMS Pilar 2 – Part 1 : Hazard identification and data collection
 - Review of common definitions – practical examples
 - Hazard and Top Events identification tips
 - Top events Categorization – Accidents mapping
- Workshop 2 – « The Bow-Tie experience » :
 - Review the risk management definitions through a simple risk model.
- SMS Pilar 2 – Risk management Part 2
 - Implement a risk model to assess events, review existing risk models
 - Review of additional concepts (Barriers – Escalation factors)
 - Be able to use and switch from reactive – proactive – predictive assessments
 - Develop the right mitigation actions and manage your safety barriers
 - Explore the 3 kinds of risk assessment (reactive – proactive – predictive)
 - Risk acceptability limit
 - Risk control processes (avoidance – reduction – barriers management)



Day 3 :

- Workshop 3 – The ERC (Event Risk Classification) experience
 - Use a reactive matrix to assess a significant event.
- SMS Pilar 3 – Safety Assurance
 - Compliance,
 - Effectiveness,
 - Indicators,
 - Outsourcing,
 - Change management
- Workshop 4 – « Management of change » :
 - Create step by step a change risk assessment documented process.



Day 4 :

- SMS Pilar 4 – Safety promotion
 - Training,
 - Communication
 - Debate the Safety Assurance principles, benefits and pitfalls
 - Compliance monitoring, including external providers monitoring
 - Performance monitoring with different types of indicators
 - Management of change processes (reactive & proactive)
 - « Safety Training » vs « SMS Training »
 - Communication processes (top-down / bottom-up ; internal / external)



Day 5 :

- Workshop 5 – "The Aircraft accident investigation"
 - Review all SMS concepts through a real accident investigation
- Wrap up module:
 - Training Key Points to remember
 - Test
 - Conclusion & Feedback

Duration

5 days

Advanced SMS Training

Introduction

Quali-audit is an Audit Organization accredited by IATA to conduct IOSA audits and provides to its customers expertise in the main drivers of the air transport operations in a view to optimize processes, increase operational efficiency and safety.

Course objectives

At the end of the training, participants will be able to:

- Establish a base-line SMS or improve the SMS of an Operator
- Develop or enhance the Just & Fair safety culture
- Create or improve a safety risk model
- Perform a risk assessment of significant safety events with a reactive (ERC) And a proactive (SIRA) method
- Define and elaborate Safety Action Plans (reactive, proactive and predictive).
- Get acquainted with the SMS audit method, and be able to make a diagnostic of the standards audited, according to the IOSA method with SMS ISARPs.
- Get control over a Change process
- Implement different kinds of indicators (performance and control)
- Understand the Safety promotion challenges

Regulatory References

ICAO / EASA

Who should attend?

- Airline operations managers
- Corporate and operational safety managers, analysts, coordinators
- SMS Postholders
- Quality managers

Prerequisites

- Up-to-date knowledge of a Safety Management System.
- Be familiar with the IOSA Program Section SMS.

Content

Participants experience transfer of knowledge and practical skills training on the following:

Day 1 : Morning session: Introduction – SMS Pilar 1 – WS 1 (Just & Fair Culture)

- Breaking the ice introduction
- Lesson Plan presentation
- Spontaneous evocations about « SMS » principles

SMS Pilar 1 : « Safety policy & objectives »

Networking a Safety culture through Organization, policies and the right tools

- Understanding the SMS fundamentals and final objectives
- Establishing a Safety Policy, indicators and objectives
- SMS organization & governance boards
- SMS documentation & data management requirements

Workshop n°1 « Enable a Just & Fair process »

Afternoon session: Pilar 2 - Parts 1&2 – WS 2 (Bow-Tie Experience)

SMS Pilar 2 « Safety Risk Management »

Get a clear understanding of risk management principles

- Implement a risk model to assess events
- Be able to use and switch from reactive – proactive – predictive assessments
- Develop the right mitigation actions and manage your safety barriers

Pilar 2 - Part 1 : Hazard identification and data collection

- Review of common definitions – practical examples
- Hazard and Top Events identification tips
- Top events Categorization – Accidents mapping

Pilar 2 - Part 2 : Risk model principles : from its creation to barriers management

- Review of additional concepts (Barriers – Escalation factors)
- Existing risk models

Workshop n°2 : « The Bow-Tie experience »

Discover, create yours or improve your risk model using the Bow-Tie principles

Day 2 : Morning session: Pilar 2 - Parts 3&4 – WS 3 (ERC Experience)

SMS Pilar 2 « Safety Risk Management »

Pilar 2 – Part 3 : Risk assessment (reactive – proactive – predictive)

- Explore the 3 kinds of risk assessment process

Workshop n°3 : « The ERC classification experience »

- Be able to use the reactive ERC matrix to assess a significant event

Pilar 2 - Part 4 : Risk control and mitigation

- Risk acceptability limit
- Risk control processes (avoidance – reduction – barriers management)
- Pillar 2 synthesis

Afternoon session: Pilar 3 – WS 4 (Change Management)

SMS Pilar 3 : « Safety assurance »

Debate the Safety Assurance principles, benefits and pitfalls.

- Compliance monitoring, including external providers monitoring
- Performance monitoring with different types of indicators
- Management of change processes (reactive & proactive)

Workshop n°4: « Management of change »

- Be able to go through a full change risk assessment documented process

Day 3 Morning session : SMS Pilar 4 – WS 5 (Answering to IOSA SMS standards)

SMS Pillar 4 : « Safety promotion »

Understanding the Safety promotion challenges

- « Safety Training » vs « SMS Training »
- Communication processes (top-down / bottom-up ; internal / external)

Afternoon session:

1) Global SMS Training Key Points recall

Leave the 3 days training with a synthetic refresher

2) Test

3) Conclusion – Go around the table!

Duration

3 days

SMS - Just Culture Training

Introduction

This training brings knowledge on the Just Culture and materials to implement it within an airline organizational structure to reinforce its sense of responsibility, information sharing and resilience.

Who should attend this course?

- Airlines Safety Manager.

Course objectives

At the end of the training, participants will be able to:

- Know the origin, the definition, and the regulatory requirements of a “Just Culture”
- Apprehend the implications of such “Just Culture”, and its benefits to the Operator’s resilience
- Define the basic elements of a Just & Fair process
- Establish for your Operator a systemic process to assess human performance (from various types of violations up to virtuous actions)

Regulatory References

Best practices

Contents

Day 1

Morning :

- Origin, definitions, requirements
- Policy and associated implications - Shared Responsibilities
- Integration of the Just Culture policy towards Operator’s resilience
- Workshop - Part 1 : Establishing the process”

Afternoon:

- Workshop - Part 2 : Practical application to concrete examples
- Key points for assessing human performance
- Key points for establishing a systemic Just & Fair process
- Wrap-up & Conclusions

Duration

1 day

Refresh SMS Training

The Refresh SMS training is designed to improve SMS within an Airline operator organisation with up to date reminders and knowledge of SMS Culture.

Course objectives

At the end of the training course, participants will be able to:

1. Update their skills and/or knowledge about Safety Management System (SMS) for an Operator,
2. Get the opportunity to ensure that no important aspect concerning SMS is forgotten,
3. Review on
 - a. identification of hazards from the different sources of hazard identification of a SMS,
 - b. identification of the consequences of hazards and determination of the associated risks.
4. Know about new ERP methods or tools.

This 1 day training is built in a flexible way to suit the trainees SMS experience and their needs. The sequence of these modules, with the associated workshops, is organised by the instructor based on the expectations of the customer and the time allocated.

Regulatory References

ICAO / EASA

Who should attend?

- Airline Safety Managers

Course content

Day 1 (morning) :

- Introduction to the SMS and the Risk Management
 - Introduction to the Safety Management System (SMS)
 - Resilience concept
- SMS Pilar 2 – Hazard identification and data collection
 - Review of common definitions – practical examples
 - Hazard and Top Events identification tips
 - Top events Categorization – Accidents mapping
- Workshop – « The Bow-Tie experience » (if time allows) :
 - Review the risk management definitions through a simple risk model.
 -

Day 1 (afternoon) :

- SMS Pilar 2 – Safety Risk Model Description
 - Implement a risk model to assess events, review existing risk models
 - Review of additional concepts (Barriers – Escalation factors)
- Risk assessment processes
 - Explore the 3 kinds of risk assessment (reactive – proactive – predictive)
 - Be able to use and switch from reactive – proactive – predictive assessments
- Risk Control & Mitigation processes
 - Risk control processes (avoidance – reduction – barriers management)
 - Risk acceptability limit
 - Develop the right mitigation actions and manage your safety barriers
- Workshop – The ERC (Event Risk Classification) experience (if time allows)
 - Use a reactive matrix to assess a significant event.
- Wrap up module:
 - Training Key Points to remember
 - Test (if needed)
 - Conclusion & Feedback

Duration

- 1 day

Fatigue Risk Management System Training (FRMS) for operators

Fatigue is considered a leading cause of accidents and absenteeism and thus constitutes a major challenge for Airlines in terms of safety and performance.

Quali-audit, accredited by IATA to conduct IOSA audits and provides to its customers with feedback expertise in the main drivers of the air transport in a view to optimize processes, increase operational efficiency and safety and attain sustainability.

Course objectives

At the end of the training, you will be able to:

- Identify the FRMS regulatory framework, its key elements and the recommended practices.
- Understand the scientific approach to fatigue and sleep.
- Design the associated processes to implement FRMS.
- Select the proper level of implementation that takes into account the airline's type of operation.
- Help the operator to set implementation and training plans.

Regulatory References

ICAO / EASA

Course contents

The training is presented in English over 3 days. Participants experience transfer of knowledge and practical skills training on the following:

- Why implement a FRMS within an airline?
- FRMS in regulatory framework
- Fatigue and sleep: scientific knowledge basic
- FRMS & SMS concepts
- FRMS 4 pillars
- Deployment of a FRMS

4 workshops:

Objectives & Policy: changes needed, evaluation and main policies to be implemented

Events reporting system: fatigue events reporting and analysis

Flight time limitations: regulation, scheduling, crew complement

Communication and Training

Duration

3 days.

Fatigue Risk Management Training for Auditors

Course Objectives

At the end of the training, participants will be able to:

- Check how are documented and implemented the expected FRMS key elements to be identified within an Operator organization according to ICAO or IOSA
- Formulate findings in regards to ICAO or IOSA standards

Regulatory References

ICAO / EASA / IATA

Content

- Why implement a FRMS within an airline?
- Regulatory framework
- Fatigue: Theory and Effects
- Human factors related to Fatigue
- Fatigue Hazards & Risks (Mitigation measures & Models)
- FRMS Training and Promotion
- FRM Data Collection & Analysis
- Integration of FRM in Management System
- FRM Documentation (Implementation & Methodologies)
- Auditing & Assessment

FH / CRM Training

Human Factors (HF) / Crew Resource Management training is presented to the Airline team to make future instructors able to give and facilitate a CRM training dedicated to Flight Crews, Cabin Crews, or FOO. The main objective of this course is to refresh knowledge on CRM and to place in a practical situation the future instructors in assisting them on the methodology of human factors detection. These concepts are declined from ATPL Human Factors in the culture of the company (initial training).

Course objectives

At the end of the training, participants will be able to:

- Conduct a CRM training during 2 days

Regulatory References

Best practices

Who should attend?

- Instructors, Flight Crews, Cabin Crew, and FOO or personal involved in the operational functions of airline flights.

Pre-requisites

- To be aware on the Human Factors and CRM in an airline company

Contents

Human Factors Training (2 days)

- Refresh on human factors knowledge.
- Name key points which will be tackled during training.
- Identify classical snares depending on trainees' profile.
- The individual: intellectual limitations and capabilities, error and human reliability.
- The professional group: decision making, communication.
- Crew Resources.
- Management of Automatic reflexes.
- Factors acting on performance, stress and fatigue

CRM Workshop (1 day)

- Workshop on practical situation preparation with future instructors/trainees.
- Simulation instructor/trainee.
- Learn from future instructors which kind of technical support they need to identify FH on typical examples of incidents/accidents.
- Methodology: Facts, diagnostic and codification HF, prescription.
- Conclusions and Test.

Duration

3 days

Emergency Response Plan (ERP) Training

Introduction

The Emergency Response Plan is the process to react with an established plan when it comes a major incident or accident within operational activities of an airline, with appropriate means and measures which will be deployed in such events.

Airlines must consider this eventuality and have set in force an adequate system to respond to a major aircraft accident or other operational event that results in fatalities, serious injuries or considerable damage.

Course objectives

At the end of the training, participants will be able to:

- Manage an ordered and efficient transition from a normal situation to a crisis situation (emergency).
- Appoint Authority within a crisis situation.
- Allocate roles and responsibilities, and bring approval from key personal to execute the actions stipulated by the crisis plan.
- Coordinate efforts in order to control the crisis situation.
- Continue safety operations and return to normal operations as soon as possible.

Regulatory References

Best practices

Who should attend?

- Airline operations managers
- Corporate and operational safety managers, analysts, coordinators
- SMS Postholders
- Quality managers

Prerequisites

- Have a basic knowledge of Operational activities of an Airline.

Content

Course Syllabus 3 days

Introduction: course overview (day1, day 2, day 3), housekeeping rules

- 1. What's it all about ?**
- 2. A winning crisis management**
 - a. Policy, allocation and responsibilities
 - b. Details of crisis management, measures taken, implemented means and personal training
 - c. Dedicated ELP to each station
 - d. Documented contents description
 - e. Organizational Chart
- 3. Getting down to it**
 - a. Initial actions and notifications
 - b. Additional assistance
 - c. Crisis center
 - d. On-site actions
- 4. Communication and the management of media**
- 5. Know who you shall assist**
 - a. Families assistance
 - b. Assistance linked to the post incident stress
 - c. Others
- 6. Maintaining it workable**
 - a. The records
 - b. The Post-event review
 - c. The exercises simulations
- 7. Key points recall**
- 8. Test**
- 9. Conclusion and feedback**

Customised workshops to be conducted upon operator's specificities.

Workshop 1:

- Check-list management / role

Workshop 2:

- Communication in emergency situations

Workshop 3:

- Data management

Workshop 4 :

- Exercice simulation

Duration

3 days

Refresh Emergency Response Plan Training

Introduction

The Emergency Response Plan is the process to react with an established plan when it comes a major incident or accident within operational activities of an airline, with appropriate means and measures which will be deployed in such events.

Airlines must consider this eventuality and have set in force an adequate system to respond to a major aircraft accident or other operational event that results in fatalities, serious injuries or considerable damage.

Course objectives

At the completion of this course, participants will be able to:

- Update their skills and/or knowledge about Emergency Response Plan (ERP),
- Get the opportunity to ensure that no important aspect concerning ERP is forgotten,
- Know about new ERP methods or tools.

Regulatory References

Best practices

Who should attend?

- Airline operations managers
- Corporate and operational safety managers, analysts, coordinators
- SMS Postholders
- Quality managers

Prerequisites

- Have a basic knowledge of Operational activities of an Airline.

Course content:

Introduction: course overview, housekeeping rules:

1. What's it all about ?
2. A winning crisis management
 - a. Policy, allocation and responsibilities
 - b. Details of crisis management, measures taken, implemented means and personal training
 - c. Dedicated ELP to each station
 - d. Documented contents description
 - e. Organizational Chart
3. Getting down to it
 - a. Initial actions and notifications
 - b. Additional assistance
 - c. Crisis center
 - d. On-site actions
4. Communication and the management of media
5. Know who you shall assist
6. Maintaining it workable
7. Key points recall
8. Conclusion and feedback

Duration

1 day

Station Management Training

This training provides knowledge and good practices to :

- Improve the performance of your station.
- Effectively manage your suppliers, support companies (ground plane handling, special operations, handling of goods and freight)
- Analyze the responsibilities of the various stakeholders of the affected aircraft and the processing

Course objectives

At the end of the training, participants will be able to:

- Manage ground handling services in accordance with the standards and procedures (Operators, Airport, Authority)
- Identify and address areas for improving the operational efficiency of the station.
- Build a lasting customer-supplier relationship

Regulatory References

Best practices

Course contents

Day 1 : Introduction – International regulatory environment

Morning session:

- Breaking the ice introduction
- Lesson Plan presentation

General Introduction to Aviation regulatory environment

TO: Get a understanding of air transport organizations and rules:

- ICAO international standards and national regulations
- FAA attributions
- EASA role around the world
- IATA general standards and procedures
- Airline organization and responsibilities

Workshop n°1 : « how to share the accountable commitment”

- To manage and share the company’s priorities

Afternoon session:

Ground Operations Domain

TO: Get a clear understanding of station responsibilities

- Ground Operations responsibilities
- Documentation and records system
- Training and Qualification program
- Station Management Manual

Workshop n°2 : « how to implement the distribution of new bulletins”

TO : make sure of the implementation of up to date procedures

Day 2 : Station Management

To understand the station manager responsibilities

Morning session: Safety management

Station Management

- Flight Safety Management
- Risk management
- Safety culture
- Audits and Compliance
- Emergency Response Plan

Workshop n°3 : « How to develop a safety culture at your station”

TO : promote feedbacks and minimize the level of risk

Afternoon session: Station management

Role of a station manager

- Quality of service
- Costs and economic objectives
- Security
- Communication and IT
- Management of Change

Workshop n°4 : « How to prepare a change of a ground handler”

TO : guarantee the same level of quality through the management of change

Days 3/4 : Operational Management

Daily session:

TO : conduct the operational management at a station

- Ground Support Equipment
- Airline and Airport Committees
- Dangerous goods
- Staff training and qualification
- Cargo handling
- Airside and ramp
- Third parties
- Line maintenance
- Flight schedule
- OCC
- Flight disruption
- Medical emergencies
- Aircraft crew
- Station quality and Safety

Workshop n°5 : «how to conduct the measures to be taken after an emergency situation”

To manage a crisis at the airport with all parties concerned

Workshop n°6 : «how to ensure effectiveness of the operational management of the station”

- To manage performance and control of the station

Global Training debriefing

Test - Conclusion – Go around the table !

Duration

4 days

Train the Trainer Course

This training course delivers tools to bring a pedagogical material to any course to be conducted as a trainer. With common examples and real life situational cases, you will learn fundamentals with a focus approach with tips and recommended practices to optimize pedagogical content and create interactivity with your attendees. A self-evaluation performance of your own training skills is also proposed.

Course objective

Objectives: after the training course, you will know how to:

- Apply cultural awareness in your trainings
- Develop appropriate personal methods based on basic principles of learning for professionals
- Use proven techniques to conduct active training and get attention, involvement and recognition from participants
- Evaluate the effectiveness of your own training course and your own skills as a trainer

Regulatory References

Best practices

Who should attend

Targeted participants:

- Any potential instructor or trainer wishing to improve his trainer skills.

Content

- Before the training course, you shall prepare a 10 minutes short training presentation to introduce a subject and get the audience to learn something about it.

Day 1: Understanding the challenges

- Adult learning: principles & best practices
- Cultural awareness: how to manage
- Communication skills: interactive, oral presentation, written supports

Day 2: Methodology

- Planning - Delivering - Checking - Improving the training course

Day 3: Effectiveness in learning

- Tips: time management, success indicators
- Do/Don't
- Best practices
- Test

TRAINING GENERAL CONDITIONS

Each training includes:

- Training date and location to be mutually agreed between Quali-audit and Operator
- Training session performed by one of Quali-audit's experienced instructors.
- The training is presented in English
- Hard-copy or E-copy documents as support of training for each attendee.
- The operator is responsible to print the training material
- Final exam
- A training certificate delivered by Quali-audit.
- Maximum number of participants: 15 persons per session.
- Operator will provide a classroom with a video projector.
- Operator will be responsible to provide air travel, hotel accommodation and meals for the instructor.
- The payment shall be according to the training agreement conditions. Training confirmation upon the signature of a training agreement. The Fees are exclusive of any applicable taxes, charges, levies, fees or duties of any governmental authority applicable to the Fees and Operator shall pay any such taxes, charges, levies, fees or duties provided it is charged by Quali-audit in accordance with all applicable tax laws. Payment of the Fees hereunder shall be made without any set-off or counter claim (and to the full extent permitted by law, the parties renounce to such right of set-off) and free of deduction or withholding (except as required by law) of any taxes or governmental charges. If any deduction or withholding is required by law, Operator shall pay the required amount to the relevant governmental authority, provide Quali-audit with an official receipt or certified copy or other documentation acceptable to Quali-audit evidencing the payment, and pay to Quali-audit in addition to the payment to which Quali-audit is otherwise entitled under this Agreement, such additional amount as is necessary to ensure that the net amount actually received by Quali-audit free and clear of all taxes equals the full amount Quali-audit would have received had no such deduction or withholding been required.
- Invoices are sent upon registration confirmation.
- Payments shall be made at least three weeks prior to the beginning of training. Any delay would lead to the cancellation of the registration forms. Invoices are due totally.

HOW TO BOOK YOUR TRAINING

- Please contact Quali-audit to get a training proposal:

Mr. Joris DUTHEIL
Business Development Director
Tel: +33662158713
Email: joris.dutheil@quali-audit.aero

Or send us your contact details:

COURSE DETAILS

Training:

Location:

Dates:

CONTACT DETAILS

Title (Mr/Mrs):

Family Name:

First Name(s):

Position:

Mobile:

Email:



**“WE ARE HERE TO SUPPORT
AIRLINES IN ACHIEVING**

A HIGHER LEVEL OF SAFETY”

