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This presentation contains certain statements, estimates and forecasts with respect to future performance and events. These statements, estimates and forecasts are "forward-looking statements" that involve risks and uncertainties. In some cases, forward-looking statements can be identified by the use of forward-looking terminology such as "may," "might," "should," "expect," "plan," "intend," "estimate," "anticipate," "believe," "predict," "potential" or "continue" or the negatives thereof or variations thereon or similar terminology. Any statements other than statements of historical fact included in this presentation are forward-looking statements and are based on various underlying assumptions and expectations and are subject to known and unknown risks, uncertainties and assumptions and may include projections of our future financial performance based on our growth strategies and anticipated trends in our business. These statements are only predictions based on our current expectations and projections about future events, including the impacts of, and associated responses to: the Covid-19 pandemic; our ability to consummate the proposed transaction; our ability to obtain requisite regulatory and shareholder approval and the satisfaction of other conditions to the consummation of the proposed transaction; our ability to successfully integrate GECAS' operations and employees and realize anticipated synergies and cost savings; and the potential impact of the announcement or consummation of the proposed transaction on relationships, including with employees, suppliers, customers and competitors.. There are important factors, that could cause our actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied in the forward-looking statements. As a result, we cannot assure you that the forward-looking statements included in this presentation will prove to be accurate or correct. Further information regarding these and other risks is

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Due to rounding, numbers presented throughout this document may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

AerCap – The Global Leader

Today AerCap is the global leader in aircraft leasing and aviation finance



Over 40-Year Legacy

AerCap's legacy stems from the two founders of aircraft leasing: GPA (1975) and ILFC (1973)



AerCap has deployed capital/assets to facilitate the growth of aviation in all regions of the world



- ~200 customer relationships in ~80 countries
- 9 offices across the globe
- Strong, longstanding customer relationships
- Listed on NYSE since 2006
- ~\$6 billion of financing raised in the last 12 months, an additional ~\$28 billion of transaction related financing committed
- First independent lessor to hold Investment Grade ratings from S&P, Fitch and Moody's



- Total assets of ~\$42 billion
- 1,039 owned and managed aircraft
- Order book of 280 new technology aircraft
- World's largest owner of commercial aircraft
- World's largest A320neo family lessor
- World's largest 787 overall customer
- World's 2nd largest A350 lessor

As of June 30, 2021

AerCap Leads in New Technology Aircraft

AerCap is the largest owner of the most fuel-efficient, environmentally friendly commercial aircraft



% of NBV of the estimated combined company as of December 31, 2021 and 2024, respectively.

Progressively Modernizing Our Fleet

Significant Fuel Efficiency Gains with Noise and Pollution Reductions			
AIRCRAFT	FUEL CONSUMPTION	NITROGEN OXIDES	NOISE
BOEING 787	10-17% lower	45-53% below CAEP/8	50% smaller footprint
AIRBUS A350	25% lower	23% margin to CAEP/8	21 EPNdB margin to ICAO Stage 4
BOEING 737 MAX	8-21% lower	8-26% below CAEP/8	40% smaller footprint
AIRBUS A320neo	15% lower	56% margin to CAEP/8 (CFM Engine) 47% margin to CAEP/8 (PW Engine)	>18.9 EPNdB margin to ICAO Stage 4
EMBRAER JETS-E2	17.3% lower	48% margin to CAEP/8	20 EPNdB margin to ICAO Stage 4

The purchase of new technology fuel-efficient aircraft is a core element of our fleet strategy

AerCap continues to progressively upgrade its fleet to new technology aircraft that reduce noise and air pollution while generating significant fuel savings

These savings contribute to the business success of our customers, while reducing the environmental impact of their operations

Comps: Boeing 787 vs. Boeing 767-300ER; Airbus A350 vs. previous generation; Boeing 737 MAX vs. Boeing 737-800; Airbus A320neo vs. Airbus A320ceo; Embraer E2 vs. Embraer E1. Source: Airbus, Boeing, Embraer.

New Technology Stimulates Demand

Greater range opens new routes





SINCE ENTERING SERVICE, THE 787 HAS CONNECTED MORE THAN 235 NEW POINT-TO-POINT ROUTES

Range capabilities per AerCap estimates. For illustration purposes only – not a representation or warranty of actual performance.

787 seat count as of the Boeing Commercial Airplanes Reference Guide, 2019. 787 route creation per Boeing website as of December 31, 2019.